

Overview of Group's Operations



Plantation and Processing



Location : Sumatra, Kalimantan, Sulawesi



Palm Oil Mills : 5

Total Capacity : 275 MT/hour

Kernel Crushing Plants : 2

Total Capacity : 435 MT/day

Products



Main products:
CPO (Crude Palm Oil)
CPKO (Crude Palm Kernel Oil)
PKC (Palm Kernel Cake)

Renewable by-products: Empty Fruit Bunches, Liquid Waste, Kernel Shells, Fibre

Supporting Business



Logistics Vessels: 3 Total Capacity: 6,700 MT

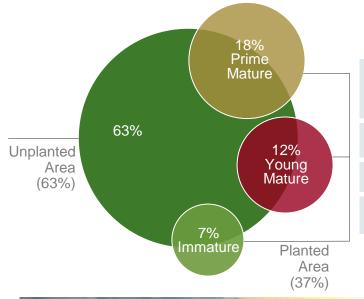


Biomass Power Plant - 2 Total Capacity: 13.5 MW

Significant Land Bank for Future Planting



Total Land Bank 187,291 ha* (Nucleus + Plasma)



| Land Bank (ha) | Planted Area (ha) | % | Unplanted Area (ha) | % | Total (ha) | % |
|-------------------|----------------------|----|------------------------|----|---------------|-----|
| Nucleus | 54,188 | 33 | 111,649 | 67 | 165,837 | 89 |
| Plasma | 14,295 | 67 | 7,159 | 33 | 21,454 | 11 |
| Total | 68,483 | 37 | 118,808 | 63 | 187,291 | 100 |



^{*} Subject to final measurement

Where We Are...





¹ Joint venture with ENCO Sdn. Bhd. in Bangka & Belitung



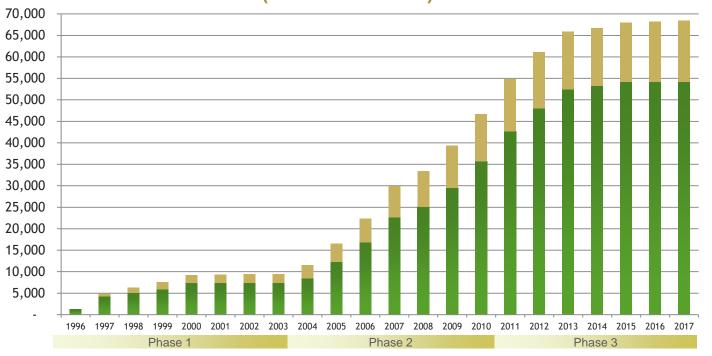
| Production Highlights | FY 2017 | FY 2016 | Change |
|-----------------------------|---------|---------|--------|
| FFB Production (MT) | 758,893 | 637,314 | +19.1% |
| - Nucleus | 591,471 | 502,933 | +17.6% |
| - Plasma | 167,422 | 134,381 | +24.6% |
| FFB Processed (MT) | 723,966 | 622,476 | +16.3% |
| - Nucleus | 560,057 | 487,523 | +14.9% |
| - Plasma | 162,531 | 131,886 | +23.2% |
| - External Parties | 1,378 | 3,067 | -55.1% |
| Oil Extraction rates (%) | | | |
| - CPO | 20.4% | 20.9% | -0.5pp |
| - CPKO | 43.3% | 43.3% | +0.0pp |
| Oil Production (MT) | | | |
| - CPO (MT) | 147,716 | 130,003 | +13.6% |
| - CPKO (MT) | 3,721 | 3,349 | +11.1% |
| FFB Yield (MT/ha) - Nucleus | 13.8 | 12.3 | +12.2% |



■ Plasma

■ Nucleus

Development of Kencana's planted area (Nucleus + Plasma)



Phase 1

Oil Palm cultivation started in 1996 in Bangka island, Sumatra (1,215 ha). This was followed by the 2nd planting in 1998 in South Kalimantan.

Phase 2

Started in 2004 in South and East Kalimantan with rapid planting programme. Total planted area increased by about 5 times from phase 1

Phase 3

Started in 2011 in Sulawesi.

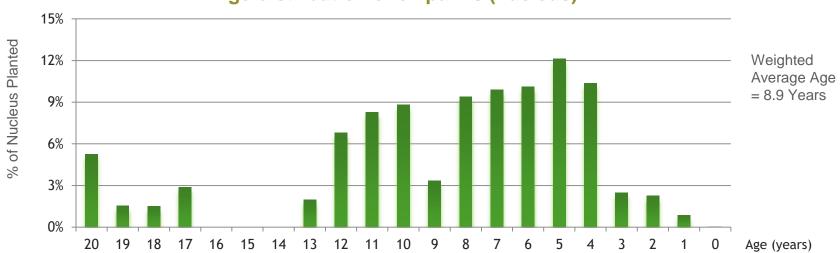


AGE PROFILE

| | Immature | % | Young Mature | % | Prime Mature | % | Total |
|---------|----------|----|--------------|----|--------------|----|--------|
| Nucleus | 11,465 | 21 | 17,045 | 32 | 25,678 | 47 | 54,188 |
| Plasma | 1,398 | 10 | 5,043 | 35 | 7,854 | 55 | 14,295 |
| Total | 12,863 | 19 | 22,088 | 32 | 33,532 | 49 | 68,483 |

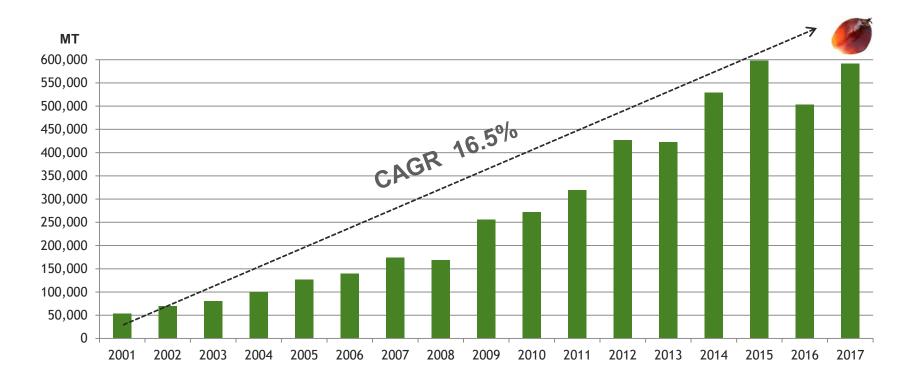
51% OF IMMATURE AND YOUNG MATURE PALMS (NUCLEUS) WILL ENTER THE PRIME MATURE PHASE, AND WILL DRIVE THE POTENTIAL OF STRONG PRODUCTION GROWTH IN THE NEAR FUTURE.

Age distribution of oil palms (nucleus)





FFB Production Trend (Nucleus)



- 2001 2017 CAGR = 16.5%
- 2017 onward expect steady increase in production



| Financial Highlights | FY 2017 | FY 2016 | Change |
|------------------------------|---------|---------|---------|
| Sales Volume (MT) | | | |
| - CPO | 198,585 | 211,508 | -6.1% |
| - CPKO | 5,185 | 2,800 | +85.2% |
| Sales Revenue (US\$'000) | | | |
| - CPO | 122,659 | 123,807 | -0.9% |
| - CPKO | 5,990 | 2,901 | +106.5% |
| - OTHERS* | 19,447 | 11,873 | +63.8% |
| Average Selling Price (US\$) | | | |
| - CPO | 618 | 585 | +5.6% |
| - CPKO | 1,155 | 1,036 | +11.5% |

^{*)} Others include sales of Kernel, Cake, FFB, and income from logistics



| Income Statement Highlights (US\$'000) | FY 2017 | FY 2016 | Change |
|--|---------|---------|---------|
| Revenue | 148,096 | 138,581 | +6.9% |
| Gross profit | 29,528 | 19,619 | +50.5% |
| Operating profit | 23,160 | 10,804 | +114.4% |
| Profit/(loss) before tax | 10,983 | (5,908) | n/m |
| Profit/(loss) for the year | 4,988 | (8,910) | n/m |
| EBITDA | 38,686 | 21,198 | +82.5% |
| Gross margin (%) | 19.9 | 14.2 | +5.7pp |
| Net profit margin (%) | 3.4 | -6.4 | +9.8pp |
| EBITDA margin (%) | 26.1 | 15.3 | +10.8pp |

n/m: not meaningful



| Balance Sheet Highlights (US\$'000) | As at 31 Dec 2017 | As at 31 Dec 2016 | Change |
|-------------------------------------|-------------------|-------------------|---------|
| Current Assets | 78,310 | 68,673 | +14.0% |
| Non-current Assets | 312,955 | 323,512 | -3.3% |
| Total Assets | 391,265 | 392,185 | -0.2% |
| Current Liabilities | 97,413 | 94,881 | +2.7% |
| Non-current Liabilities | 245,282 | 253,697 | -3.3% |
| Total Liabilities | 342,695 | 348,578 | -1.7% |
| Shareholders' Equity | 48,570 | 43,607 | +11.4% |
| Net Debt/Equity Ratio (%) | 563.1 | 625.4 | -62.3pp |
| Net Debt/Total Assets (%) | 69.9 | 69.5 | +0.4pp |
| Net Debt/EBITDA (x) | 7.1 | 12.9 | -45.0% |
| EBITDA/Interest Expense (x) | 2.0 | 1.1 | +81.8% |

n/m: not meaningful



| Cash Flow (US\$'000) | FY 2017 | FY 2016 | Change |
|--|----------|---------|--------|
| Cash at beginning of year | 12,157 | 8,196 | +48.3% |
| Net cash from operating activities | 12,959 | 13,241 | -2.1% |
| Net cash from/(used in) investing activities | 10,868 | (8,567) | n/m |
| Net cash used in financing activities | (19,292) | (713) | n/m |
| Net increase in cash | 4,535 | 3,961 | +14.5% |
| Cash at end of year | 16,692 | 12,157 | +37.3% |

n/m: not meaningful





Thank You

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