



# KENCANA AGRI LIMITED

(Registration No: 200717793E)

## UNAUDITED CONDENSED FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2024

<b>Table of contents</b>	<b>Page</b>
A CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME	2
B CONDENSED STATEMENTS OF FINANCIAL POSITION	3
C CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS	4
D CONDENSED STATEMENTS OF CHANGES IN EQUITY	5
E NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS	6
F OTHER INFORMATION REQUIRED BY LISTING RULE APPENDIX 7.2	18

## INFORMATION REQUIRED FOR ANNOUNCEMENT OF FINANCIAL YEAR ENDED 31 DECEMBER 2024

The board of directors (the "Board") of Kencana Agri Limited (the "Company", and together with its subsidiaries, the "Group") is pleased to announce the unaudited condensed consolidated financial statements of the Group for the year ended 31 December 2024.

### A. Condensed consolidated statement of comprehensive income

	<u>Notes</u>	<u>Group</u>	
		<u>financial year ended</u>	
		<u>31 December</u>	
		<u>2024</u>	<u>2023</u>
		<u>US\$'000</u>	<u>US\$'000</u>
<b>Revenue</b>	5	153,734	136,366
Cost of sales	6	(110,397)	(109,948)
<b>Gross profit</b>		43,337	26,418
Interest income		378	731
Other gains	8	3,324	5,450
Changes in fair value of biological assets and plasma receivables	7	5,894	(5,663)
Distribution costs	9	(1,931)	(2,057)
Administrative expenses		(9,732)	(8,740)
Finance costs	10	(15,452)	(15,005)
Other losses	8	(3,093)	(1,944)
<b>Profit (loss) before tax</b>		22,725	(810)
Income tax (expense) benefit	11	(10,783)	527
<b>Net profit (loss) for the year</b>		11,942	(283)
<b><u>Other comprehensive income</u></b>			
<b>Items that may be reclassified subsequently to profit or loss:</b>			
Exchange differences on translating Group entities' functional currency to US\$ presentation currency, net of tax		(1,942)	515
<b>Items that will not be reclassified to profit or loss:</b>			
Remeasurements of defined benefit pension plans, net of tax		347	(186)
<b>Other comprehensive (loss) income for the year, net of tax</b>		(1,595)	329
<b>Total net comprehensive income for the year</b>		10,347	46

## B. Condensed statements of financial position

	<u>Notes</u>	<u>Group</u>		<u>Company</u>	
		<u>31 December</u>	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>
		<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
		<u>US\$'000</u>	<u>US\$'000</u>	<u>US\$'000</u>	<u>US\$'000</u>
<b>ASSETS</b>					
<b><u>Non-current assets</u></b>					
Property, plant and equipment	14	72,008	73,844	-	-
Right-of-use assets	12	278	331	-	-
Bearer plants	13	93,490	100,575	-	-
Investments in subsidiaries		-	-	32,570	34,147
Land use rights	15	23,558	24,255	-	-
Deferred tax assets		3,442	6,222	-	-
Other receivables	19	4,211	5,609	-	-
<b>Total non-current assets</b>		<b>196,987</b>	<b>210,836</b>	<b>32,570</b>	<b>34,147</b>
<b><u>Current assets</u></b>					
Biological assets	16	27,646	23,770	-	-
Inventories		15,294	12,855	-	-
Trade and other receivables		20,481	26,003	35,497	37,207
Other non-financial assets		1,936	3,113	1	1
Cash and cash equivalents	17	25,967	16,680	50	85
<b>Total current assets</b>		<b>91,324</b>	<b>82,421</b>	<b>35,548</b>	<b>37,293</b>
<b>Total assets</b>		<b>288,311</b>	<b>293,257</b>	<b>68,118</b>	<b>71,440</b>
<b>EQUITY AND LIABILITIES</b>					
<b><u>Equity</u></b>					
Share capital	18	93,860	93,860	93,860	93,860
Accumulated losses		(9,351)	(21,640)	(886)	(124)
Other reserve		2,400	2,400	-	-
Foreign exchange translation reserve		(45,984)	(44,042)	(35,316)	(32,501)
<b>Total equity attributable to owners of the Company</b>		<b>40,925</b>	<b>30,578</b>	<b>57,658</b>	<b>61,235</b>
<b><u>Non-current liabilities</u></b>					
Advances from customer	20	8,411	15,493	-	-
Deferred tax liabilities		3,484	2,479	-	-
Lease liabilities	24	794	1,473	-	-
Other financial liabilities	24	134,778	132,289	-	-
Other non-financial liabilities		6,016	6,562	-	-
<b>Total non-current liabilities</b>		<b>153,483</b>	<b>158,296</b>	<b>-</b>	<b>-</b>
<b><u>Current liabilities</u></b>					
Income tax payable		2,571	1,853	-	-
Trade and other payables	20	34,547	47,796	10,460	10,205
Lease liabilities	24	1,398	1,678	-	-
Other financial liabilities	24	55,387	53,056	-	-
<b>Total current liabilities</b>		<b>93,903</b>	<b>104,383</b>	<b>10,460</b>	<b>10,205</b>
<b>Total liabilities</b>		<b>247,386</b>	<b>262,679</b>	<b>10,460</b>	<b>10,205</b>
<b>Total equity and liabilities</b>		<b>288,311</b>	<b>293,257</b>	<b>68,118</b>	<b>71,440</b>

**C. Condensed consolidated statement of cash flows**

	<b>Group</b>	
	<b>financial year ended</b>	
	<b>31 December</b>	
	<b>2024</b>	<b>2023</b>
	<b>US\$'000</b>	<b>US\$'000</b>
<b><u>Cash flows from operating activities</u></b>		
Profit (loss) before tax	22,725	(810)
<b><u>Adjustments for:</u></b>		
Interest income	(378)	(731)
Interest expense	15,452	15,005
Amortisation of land use rights	1,066	1,107
Depreciation expense	14,569	15,144
Fair value changes in biological assets	(5,053)	4,731
Fair value changes in plasma receivables	(841)	932
Provision (reversal) for employment pension benefits	193	(233)
Loss on disposal of property, plant and equipment	135	21
Bearer plants written-off	39	-
Write-off of long overdue payables to supplier	(726)	(668)
Impairment on other receivables – joint ventures	-	207
Loss on disposal of assets held for sale - investment in KAM	-	730
Write-off of bad debts	150	67
Net effect of exchange rate changes in consolidating entities	1,136	(2,341)
Operating cash flows before changes in working capital	48,467	33,161
Inventories	(3,081)	3,527
Trade and other receivables	6,896	1,067
Other non-financial assets	1,050	94
Trade and other payables	(17,384)	2,974
Net cash flows from operations	35,948	40,823
Income taxes paid	(7,157)	(495)
Net cash flows from operating activities	28,791	40,328
<b><u>Cash flows used in investing activities</u></b>		
Proceeds from disposal of property, plant and equipment	-	7
Purchase of property, plant and equipment	(9,009)	(14,799)
Additions to bearer plants	(4,030)	(3,245)
Purchase of land use rights	(1,495)	-
Proceeds from sale of assets held for sale	-	4,860
Interest received	378	731
Net cash flows used in investing activities	(14,156)	(12,446)
<b><u>Cash flows used in financing activities</u></b>		
Cash restricted in use	(4,448)	1,488
Proceeds from borrowings	264,418	76,127
Repayment of borrowings	(251,924)	(86,231)
Repayment of borrowings attributed to liabilities associated with assets classified as held for sale	-	(1,580)
Repayments of lease liabilities	(826)	(1,402)
Interest paid	(15,694)	(15,619)
Net cash flows used in financing activities	(8,474)	(27,217)
<b>Net increase in cash and cash equivalents</b>	6,161	665
Net effect of exchange rate changes on cash and cash equivalents	(259)	(45)
Cash and cash equivalents, consolidated statement of cash flows, beginning balance	3,491	2,871
<b>Cash and cash equivalents, consolidated statement of cash flows, ending balance</b>	9,393	3,491
Cash and cash equivalents as presented in the statement of financial positions :		
Cash and cash equivalents	25,967	16,680
Less:		
Bank overdrafts included in other financial liabilities - current	-	(402)
Deposits pledged for bank facilities	(16,574)	(12,787)
	9,393	3,491

## D. Condensed Statements of Changes in Equity

<b>Group</b>	Total equity attributable to owners of the Company US\$'000	Share capital US\$'000	Accumulated losses US\$'000	Other reserve US\$'000	Reserve on post-employment benefits US\$'000	Foreign exchange translation reserve US\$'000
<b>Current year:</b>						
Opening balance at 1 January 2024	30,578	93,860	(21,640)	2,400	-	(44,042)
<b>Changes in equity:</b>						
Total comprehensive income for the year	10,347	-	11,942	-	347	(1,942)
Transferred to accumulated losses	-	-	347	-	(347)	-
<b>Closing balance at 31 December 2024</b>	<b>40,925</b>	<b>93,860</b>	<b>(9,351)</b>	<b>2,400</b>	<b>-</b>	<b>(45,984)</b>
	30,578	93,860	(21,640)	2,400	-	(44,042)
<b>Previous year:</b>						
Opening balance at 1 January 2023	30,532	93,860	(21,171)	2,400	-	(44,557)
<b>Changes in equity:</b>						
Total comprehensive loss for the year	46	-	(283)	-	(186)	515
Transferred to accumulated losses	-	-	(186)	-	186	-
<b>Closing balance at 31 December 2023</b>	<b>30,578</b>	<b>93,860</b>	<b>(21,640)</b>	<b>2,400</b>	<b>-</b>	<b>(44,042)</b>
<b>Company</b>	Total equity US\$'000	Share capital US\$'000	Accumulated losses US\$'000	Foreign exchange translation reserve US\$'000		
<b>Current year:</b>						
Opening balance at 1 January 2024	61,235	93,860	(124)	(32,501)		
<b>Changes in equity:</b>						
Total comprehensive loss for the year	(3,577)	-	(762)	(2,815)		
<b>Closing balance at 31 December 2024</b>	<b>57,658</b>	<b>93,860</b>	<b>(886)</b>	<b>(35,316)</b>		
<b>Previous year:</b>						
Opening balance at 1 January 2023	60,660	93,860	541	(33,741)		
<b>Changes in equity:</b>						
Total comprehensive loss for the year	575	-	(665)	1,240		
<b>Closing balance at 31 December 2023</b>	<b>61,235</b>	<b>93,860</b>	<b>(124)</b>	<b>(32,501)</b>		

## E. Notes to the condensed consolidated financial statements

### 1. Corporate information

The Company is incorporated as a limited liability Company and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited (SGX-ST). These condensed consolidated financial statements as at and for the financial year ended 31 December 2024 comprise the Company and its subsidiaries (collectively, the Group).

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are:

- (a) Oil palm plantations and palm oil mill; and
- (b) Logistics and bulking.

The financial statements have been prepared on a going concern basis, which assumes that the Group will be able to meet its obligations as and when they fall due in the next twelve months. If the Group is unable to continue as a going concern, adjustments may have to be made to reflect the situation that the assets may need to be realised other than in the normal course of business and at amounts which could differ significantly from the amounts stated in the statement of financial position. In addition, the Group may have to provide for further liabilities which may arise.

As a consequence and in view of the available financial resources and arrangements, the directors believe that the Group is well placed to manage its business risks. After consideration of the above, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing the financial statements.

### 2 Basis of preparation

The condensed consolidated financial statements for the financial year ended 31 December 2024 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 *Financial Reporting* issued by the Accounting Standards Council in Singapore. The condensed consolidated financial statements is included all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to understand changes in the Group's financial positions and performance of the Group since the last annual financial statements for the year ended 31 December 2023.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed consolidated financial statements are presented in United States Dollars.

#### 2.1 New and amended standards

There has been no change in the accounting policies and methods of computation adopted by the Group for the current reporting year compared with the audited financial statements for the year ended 31 December 2023, except for the adoption of new or revised SFRS(I) and Interpretations of SFRS(I) ("INT SFRS(I)") that are mandatory for the financial year beginning on or after 1 January 2024. The adoption of these SFRS(I) and INT SFRS(I) has no significant impact on the Group.

#### 2.2 Use of judgement and estimates

In preparing the condensed consolidated financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2023.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimates are revised and in any future years affected.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in the following notes:

- (a) Valuation of biological assets;
- (b) Taxation;
- (c) Impairment assessment of cost of investments and other receivables from subsidiaries;
- (d) Impairment assessment of non-current non-financial assets;
- (e) Assessing expected credit loss allowance on trade and other receivables;
- (f) Useful lives of property, plant and equipment;
- (g) Land use right;
- (h) Provision of pension and employee benefits;
- (i) Advances/guarantees under Plasma Programme;
- (j) Environmental regulations.

##### (a) Valuation of biological assets

The biological assets (un-harvested FFB) are stated at fair value less costs to sell at the point of harvest. This measurement is significant and the process is highly judgemental and is based on assumptions that are affected by expected future market or economic conditions. As a result, judgement is required in evaluating the assumptions and methodologies used by management, in particular those relating to the yield of oil palm trees, annual discount rate, cost of production and projected selling prices of FFB. The disclosures about measurement of fair values are included in note 16, which explains that small changes in the key assumptions used could give rise to gains and losses. Actual outcomes could vary from these estimates.

(b) Taxation

The Group has exposure to income taxes in mainly two jurisdictions, Indonesia and Singapore. The entity recognises tax liabilities and tax assets based on an estimation of the likely taxes due, which requires significant judgement as to the ultimate tax determination of certain items. Where the actual amount arising from these issues differs from these estimates, such differences will have an impact on income tax and deferred tax amounts in the year when such determination is made. In addition, management judgement is required in determining the amount of current and deferred tax recognised and the extent to which amounts should or can be recognised. A deferred tax asset is recognised for unused tax losses if it is probable that the entity will earn sufficient taxable profit in future years to benefit from a reduction in tax payments. This involves the management making assumptions within its overall tax planning activities and periodically reassessing them in order to reflect changed circumstances as well as tax regulations. Moreover, the measurement of a deferred tax asset or liability reflects the manner in which the entity expects to recover the asset's carrying value or settle the liability. As a result, due to their inherent nature, assessments of likelihood are judgmental and not susceptible to precise determination. The income tax amounts are disclosed in the note on income tax.

(c) Impairment assessment of cost of investments and other receivables from subsidiaries

Where a subsidiary is in net equity deficit and or has suffered losses, a test is made whether the investment and other receivable from subsidiary has suffered any impairment loss. This measurement requires significant judgement. An estimate is made of the future profitability of the investee, and the financial health of and near-term business outlook for the subsidiary, including factors such as industry and sector performance, and operational and financing cash flow. It is impracticable to disclose the extent of the possible effects. It is reasonably possible, based on existing knowledge, that outcomes within the next reporting period that are different from assumptions could require a material adjustment to the carrying amounts.

The two subsidiaries of the company that own the Group's Indonesian palm oil plantation business are Kencana Plantations Pte Ltd ("KP") and Sawindo Agri Pte Ltd ("SA"). The KP subgroup and SA subgroup's palm oil plantation estates are individually identified as a single Cash Generating Unit ("CGU") for impairment testing. The recoverable amounts of the CGUs were also used for the purpose of management's impairment assessment of the Group's non-current non-financial assets comprising primarily of property, plant and equipment, bearer plants and land use rights.

(d) Impairment assessment of non-current non-financial assets

The Group's non-current non-financial assets comprise primarily of property, plant and equipment, bearer plants and land use rights. An assessment is made for the reporting period whether there is any indication that the asset may be impaired. If any such indication exists, an estimate is made of the recoverable amount of the asset. This impairment assessment was undertaken in conjunction with the impairment assessment of subsidiaries.

(e) Assessing expected credit loss allowance on trade and other receivables

The assessment of the expected credit losses ("ECL") requires a degree of estimation and judgement. In measuring the expected credit losses, management considers all reasonable and supportable information such as the reporting entity's past experience at collecting receipts, any increase in the number of delayed receipts in the portfolio past the average credit period, and forward looking information such as forecasts of future economic conditions. The carrying amounts might change materially within the next reporting period but these changes may not arise from assumptions or other sources of estimation uncertainty at the end of the reporting period.

(f) Useful lives of property, plant and equipment

The estimates for the useful lives and related depreciation charges for property, plant and equipment is based on commercial and other factors which could change significantly as a result of innovations and in response to market conditions. The depreciation charge is increased where useful lives are less than previously estimated lives, or the carrying amounts written off or written down for technically obsolete items or assets that have been abandoned. It is impracticable to disclose the extent of the possible effects. It is reasonably possible, based on existing knowledge, that outcomes within the next reporting period that are different from assumptions could require a material adjustment to the carrying amount of the balances affected.

(g) Land use right

The Group holds location permits or *Ijin Lokasi* in respect of plantation land in Indonesia allocated by the Indonesian authorities. Upon the completion of the acquisition of such land, the Group will be entitled to begin the process of application for Business Usage Rights ("Hak Guna Usaha" or "HGU") certificates over such land. The *Ijin Lokasi* may not be extended by the Indonesian authorities and will automatically expire if the Group fails to acquire the land covered in the *Ijin Lokasi* within the stipulated validity year of the said *Ijin Lokasi*. In such an event, the Group may lose their rights granted by the Indonesian authorities under the *Ijin Lokasi* in respect of the remaining area covered by the original *Ijin Lokasi*. At the date of this report, the Group is in the final process of obtaining HGU certificates for conversion in respect of 4,371 (December 2023: 4,371) hectares of Kadastral land. Kadastral land is land that is measured to determine the actual land area for the HGU title based on the application submitted by the Group. The Group is also in the process of acquiring and clearing land held under their land bank prior to the issuance of Kadastral for such land. Prior to the issuance of the HGU certificates, such land is considered as uncertified land. Pending the issue of HGU certificates, the Group is permitted to physically occupy and build on the uncertified land and to plant and harvest crops. However, as the administration of land laws and regulations may be subject to a certain degree of discretion by the Indonesian authorities, there is no assurance with certainty that the relevant authorities would not take a different approach or view as regard the uncertified land, its use, registration and future disposal for value. Should the relevant authorities take a different approach or view as regards the same and the Group is unable to convert the uncertified land to HGU certified land, the Group's interest in the uncertified land as well as the use of such land may be adversely affected.

(h) Provision of pension and employee benefits

The determination of the group's obligations and cost for pension and employee benefits liability is dependent on its selection of certain assumptions used by independent actuaries in calculating such amounts. Those assumptions include among others, discount rates, future annual salary increases, annual employee turnover rates, disability rates, retirement age and mortality rates.

There was no significant change in estimates from 31 December 2023. Actual results that differ from the assumptions are recognised immediately in profit or loss as and when they occur. While the group believes that its assumptions are reasonable and appropriate, significant differences in the group's actual experience or significant changes in the assumptions may materially affect its estimated liabilities for pension and employee benefits and net employee benefits expense. The carrying amount of the estimated liabilities for employee benefits as at 31 December 2024 was US\$6,016,000 (31 December 2023: US\$6,562,000).

(i) Advances/guarantees under Plasma Programme

The Group has provided guarantees in respect of loans granted by banks to villagers under the Plasma Programme. The villagers will repay the bank loans from the sale proceeds of FFB. In the event the villagers default on their obligations to repay the bank loans, the banks may call upon the guarantees, which have been provided by the Group to the banks to secure the loans of the villagers. The entity recognises expected losses, if any, which require significant judgement.

(j) Environmental regulations

The main environmental concerns relate to the discharge of effluent arising from the milling of FFB and clearance of land and forest for developing the Group's plantations. The main social concern relates to possible conflicts that may arise with local communities in the areas around the plantations. Any environmental claims or failure to comply with any present or future regulations could result in the imposition of fines, the suspension or a cessation of the Group's operations. The Group's plantations are subject to both scheduled and unscheduled inspections by various Indonesian government agencies, each of whom may have differing perspectives or standards from the others. These agencies have the power to examine and control the Group's compliances with their environmental regulations, including the imposition of fines and revocation of licenses and land rights. However, governmental agencies may adopt additional regulations that would require the Group to spend additional funds on environmental matters.

Environmental regulations and social practices in Indonesia tend to be less exact than in developed countries. It is possible that these regulations could become more exact in the future and compliance with them may involve incurring significant costs. This may consequently have an adverse effect on the Group's operations. Any failure to comply with the laws and regulations could subject the Group to further liabilities. It is impracticable to disclose the extent of the possible effects of the above matters on the consolidated financial statements of the Group.

**3. Seasonal operations**

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial year.

**4. Segment information**

Information about reportable segment profit or loss, assets and liabilities

Segment reporting is not presented as the group is primarily engaged in the palm oil plantation business. The core business consists of planting of palm oil trees, processing of fresh fruit bunches into palm oil and palm kernel at the palm oil mills and kernel crushing plants and the sale of crude palm oil and palm kernel. The measurement of profit or loss that is used by the chief operating decision makers is on a group basis.

Geographical information

	<u>Revenue</u>		<u>Non-current assets</u>	
	<u>financial year ended</u>			
	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000	US\$'000	US\$'000
Indonesia	153,734	136,366	186,800	196,440
Singapore	-	-	2,534	2,565
Total	<u>153,734</u>	<u>136,366</u>	<u>189,334</u>	<u>199,005</u>

Revenues are attributed to countries on the basis of the customer's location, irrespective of the origin of the goods and services. The non-current assets are analysed by the geographical area in which the assets are located. The non-current assets exclude any financial instruments and deferred tax assets.

Revenue from major customers

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Top 1 customer in plantation segment	45,481	44,598
Top 2 customers in plantation segment	71,814	84,618
Top 3 customers in plantation segment	<u>96,855</u>	<u>100,516</u>



## 5. Revenues

Revenue classified by type of good or service:

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Sale of goods	<u>153,734</u>	<u>136,366</u>

The revenue from sale of goods such as Crude Palm Oil ("CPO"), palm kernel and FFB are earned from customers who are mainly wholesalers and producers of oil palm products. All revenue are recognised at a point-in-time.

Breakdown of revenue and operating profit by period :

	<u>The Group</u>		
	<u>2024</u>	<u>2023</u>	<u>% Increase/</u>
	US\$'000	US\$'000	(Decrease)
(a) Revenue reported for the first half year	54,531	61,775	-11.7%
(b) Operating profit before deducting non-controlling interests reported for the first half year	11,148	3,187	249.8%
(c) Revenue reported for the second half year	99,203	74,591	33.0%
(d) Operating profit before deducting non-controlling interests reported for the second half year	27,243	7,441	266.1%

Operating profit is defined as profit before foreign exchange differences, finance cost, interest income and tax.

## 6. Cost of Sales

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Cost of goods produced and purchases	<u>110,397</u>	<u>109,948</u>

## 7. Changes in biological assets and plasma receivables

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Gain (loss) on fair value changes in biological asset	5,053	(4,731)
Gain (loss) on fair value changes in plasma receivables	841	(932)
	<u>5,894</u>	<u>(5,663)</u>

**8. Other gains and (other losses)**

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Loss on disposal of property, plant and equipment	(135)	(21)
Foreign exchange translation (loss) gain	(592)	2,836
Withholding and other tax losses	(2,177)	(919)
Write-off of long overdue payables to suppliers	726	668
Write-off of bad debts	(150)	(67)
Insurance claim	47	638
Impairment on other receivables – joint ventures	-	(207)
Loss on disposal of assets held for sale - investment in KAM	-	(730)
Management fee income from plasma farmers	922	892
Tolling income	209	188
Sale of waste	1,040	53
Bearer plant written-off	(39)	-
Miscellaneous	380	175
	<u>231</u>	<u>3,506</u>
Presented in profit or loss as:		
Other gains	3,324	5,450
Other losses	<u>(3,093)</u>	<u>(1,944)</u>
Net	<u>231</u>	<u>3,506</u>

**9. Distribution costs**

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Freight & storage costs	1,747	1,982
Others	184	75
	<u>1,931</u>	<u>2,057</u>

**10. Finance costs**

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Gross finance costs	15,694	15,619
Less: capitalised in bearer plants and property, plant and equipment	(242)	(614)
Net finance costs	<u>15,452</u>	<u>15,005</u>

**11. Income tax**

	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
<u>Current income tax:</u>		
Current year	(2,067)	(1,605)
Under provision in respect of previous years	(5,144)	-
	<u>(7,211)</u>	<u>(1,605)</u>
Deferred income tax	(3,572)	2,132
Total income tax (expense) benefit	<u>(10,783)</u>	<u>527</u>

The Group's operations are predominantly located in Indonesia. The statutory corporate income tax rate is 22%. Excluding under provision in respect of previous years, the effective income tax rate in FY2024 is higher than statutory tax rate due to (i) expenses which are non-deductible for tax purpose and (ii) losses from non-operating subsidiaries which are not eligible for offsetting against future profit.

## 12. Right-of-use assets

The details of right-of-use assets in the statement of financial position are as follows:

	<u>Lease of office and warehouse premises</u>	
	<u>31 December 2024</u>	<u>31 December 2023</u>
	US\$'000	US\$'000
<u>Group</u>		
<u>Cost:</u>		
At beginning of the year	642	629
Foreign exchange difference	(29)	13
At end of the year	<u>613</u>	<u>642</u>
 <u>Accumulated depreciation:</u>		
At beginning of the year	311	267
Depreciation for the year	37	39
Foreign exchange difference	(13)	5
At end of the year	<u>335</u>	<u>311</u>
 <u>Carrying value:</u>		
At beginning of the year	<u>331</u>	<u>362</u>
At end of the year	<u>278</u>	<u>331</u>

The right-of-use assets are for the lease of office from a related party. The lease agreement covers a period of 25 years from 1 July 2008 to 31 December 2033. The Group has prepaid the lease payments to the related party. Accordingly, there is no lease liability.

## 13. Bearer plants

	<u>Group</u>	
	<u>31 December 2024</u>	<u>31 December 2023</u>
	US\$'000	US\$'000
<u>Cost:</u>		
At beginning of the year	162,065	155,342
Additions	4,030	3,245
Capitalisation of interest cost	242	468
Capitalisation of depreciation expense	90	29
Write-off	(984)	(147)
Foreign exchange difference	(7,533)	3,128
At end of the year	<u>157,910</u>	<u>162,065</u>
 <u>Accumulated Depreciation:</u>		
At beginning of the year	61,490	53,446
Depreciation for the year	6,806	7,189
Write-off	(945)	(147)
Foreign exchange difference	(2,931)	1,002
At end of the year	<u>64,420</u>	<u>61,490</u>
 <u>Carrying Value:</u>		
At beginning of the year	<u>100,575</u>	<u>101,896</u>
At end of the year	<u>93,490</u>	<u>100,575</u>

#### 14. Property, plant and equipment

<u>Group</u>	Freehold land	Leasehold buildings	Assets under construction	Plant, fixtures and equipment	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
<u>Cost:</u>					
At 1 January 2023	35	32,999	8,912	98,742	140,688
Foreign exchange difference	-	647	137	1,826	2,610
Additions	-	58	12,845	4,573	17,476
Capitalisation of interest cost	-	-	146	-	146
Disposals	-	-	(7)	(1,702)	(1,709)
Reclassifications	-	2,137	(9,494)	7,357	-
At 31 December 2023	35	35,841	12,539	110,796	159,211
Foreign exchange difference	-	(1,770)	(470)	(5,104)	(7,344)
Additions	-	-	8,441	989	9,430
Capitalisation of interest cost	-	-	-	-	-
Disposals	-	(102)	(9)	(909)	(1,020)
Reclassifications	-	7,277	(15,316)	8,039	-
At 31 December 2024	35	41,246	5,185	113,811	160,277
<u>Accumulated Depreciation :</u>					
At 1 January 2023	-	16,908	-	60,697	77,605
Foreign exchange difference	-	316	-	1,182	1,498
Depreciation for the year	-	2,278	-	5,667	7,945
Disposals	-	-	-	(1,681)	(1,681)
At 31 December 2023	-	19,502	-	65,865	85,367
Foreign exchange difference	-	(938)	-	(3,091)	(4,029)
Depreciation for the year	-	2,414	-	5,402	7,816
Disposals	-	(20)	-	(865)	(885)
At 31 December 2024	-	20,958	-	67,311	88,269
<u>Carrying Value:</u>					
At 1 January 2023	35	16,091	8,912	38,045	63,083
At 31 December 2023	35	16,339	12,539	44,931	73,844
At 31 December 2024	35	20,288	5,185	46,501	72,008

#### 15. Land use rights

	<u>Group</u>	
	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
<u>Cost:</u>		
At beginning of the year	35,295	34,640
Foreign exchange difference	(1,653)	708
Additions	1,495	-
Write-off	-	(53)
At end of the year	35,137	35,295
<u>Accumulated amortisation:</u>		
At beginning of the year	11,040	9,749
Foreign exchange difference	(527)	184
Amortisation for the year included under cost of sales	1,066	1,107
At end of the year	11,579	11,040
<u>Carrying value:</u>		
At beginning of the year	24,255	24,891
At end of the year	23,558	24,255

## 16. Biological assets

	<u>Group</u>	
	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
<u>Movement in fair value</u>		
At beginning of the year	23,770	27,871
Foreign exchange difference	(1,177)	630
Fair value less estimated point-of-sale costs	<u>5,053</u>	<u>(4,731)</u>
At end of the year (Level 3)	<u>27,646</u>	<u>23,770</u>

There was no change in the fair value hierarchy during the year. The Group's oil palm plantations are located in Indonesia.

Biological assets comprise of un-harvested fresh fruit bunches ("FFB") growing on oil palm trees (bearer plants). The Group measures its biological assets at fair value less cost to sell at the point of harvest, which require use of accounting estimates and assumptions. Significant components of fair value measurement on a recurrent basis were determined using assumptions and estimates such as the yield of oil palm trees, annual discount rate, and projected selling prices of FFB. Any changes in fair values of these biological assets would affect the Group's profit and carrying value of the biological assets. It is impracticable to disclose the extent of the possible effects. It is reasonably possible, based on existing knowledge, that outcomes within the next reporting year that are different from assumptions could require a material adjustment to the carrying amount of the balances affected.

The significant assumptions made in determining the fair values of the oil palm plantations are as follows:

- (i) Projected volumes of FFB harvested subsequent to year-end are based on management inspection on actual condition of un-harvested FFB growing on the trees in December 2024;
- (ii) The discount rate used in December 2024 is 11.12% per annum (2023: 11.67% per annum) (such discount rates represent the asset specific rate for the Group's plantation operations which is applied in the discounted future cash flows calculations); and
- (iii) The projected selling prices of FFB are based on FFB published prices for the respective provinces for December 2024, which is used as an estimate for the forecasted market price.

The fair value of biological assets would be affected by changes in the above assumptions used, particularly the FFB prices used and projected volumes of FFB.

### Sensitivity on unobservable inputs:

Favourable or adverse changes in discount rate, projected selling price and projected volume of FFB will increase or decrease the fair value.

### Risk management strategy related to agricultural activities:

The Group is exposed to the following risks relating to its oil palm plantations.

#### Regulatory and environmental risks:

The Group is subject to laws and regulations in Indonesia. The Group has established environmental policies and procedures aimed at compliance with local environmental and other laws.

#### Supply and demand risks:

The Group is exposed to risks arising from fluctuations in the price and sales volume of CPO. When possible, the Group manages this risk by aligning its harvest volume to market supply and demand. Management performs regular industry trend analyses for projected harvest volumes and pricing.

#### Climate and other risks:

The Group's plantations are exposed to the risk of damage from climatic changes, diseases, forest fires and other natural forces. The Group has extensive processes in place aimed at monitoring and mitigating those risks, including regular plantation health inspections and industry pest and disease surveys. The Group is also insured against natural disasters such as floods and hurricanes.

## 17. Cash and cash equivalents

	<u>Group</u>		<u>Company</u>	
	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000	US\$'000	US\$'000
Not restricted in use	9,393	3,893	50	85
Deposits pledged for bank facilities	<u>16,574</u>	<u>12,787</u>	<u>-</u>	<u>-</u>
Cash at end of the year	<u>25,967</u>	<u>16,680</u>	<u>50</u>	<u>85</u>

The interest earning balances are not significant.

## 18. Share Capital

	Number of shares <u>issued</u> '000	Share capital US\$'000
Ordinary shares of no par value:		
Balance at 1 January 2023, 31 December 2023 and 31 December 2024	<u>287,011</u>	<u>93,860</u>

The ordinary shares of no par value which are fully paid carry no right to fixed income.

## 19. Contingent Liabilities

### Arrangements under the Plasma Programme

The Indonesian authorities require oil palm plantations to develop the surrounding local plantation areas held by small landholders when applying for land rights for oil palm plantations. This form of assistance to local small landholders is generally known as the Plasma Programme. Under the Plasma Programme, a plantation developer transfers a designated land area to the small landholders, who then operate the plasma plantation under the supervision of the plantation developer.

Certain subsidiaries of the Group have implemented the Plasma Programme using plantation business cooperatives scheme (Kredit Koperasi Primer Anggota or "KKPA"), cooperation in local community oil palm plantation scheme (Kebun Kelapa Sawit Rakyat or "KKSR"), and independent plasma scheme (Plasma Mandiri).

Under the KKPA scheme, the villagers typically occupy the land and the Group helps to develop the land and manage the oil palms to maturity. The development costs are funded by bank loans, which are guaranteed by the Group using the aforementioned land certificates and/or other appropriate forms of security as collateral. Upon maturity of the oil palms, the land will be maintained and managed by the villagers or in the future by the Group. The harvested fresh fruit bunches ("FFB") will then be sold to the Group. The villagers will repay the loan facilities from a portion of the FFB sale price. The Group obtains a power of attorney to manage the accounts of the villagers into which all monies from the sale of FFB will be deposited. This power of attorney allows the Group to withdraw funds from such accounts to pay for all the villagers operating costs and expenses. Under the KKSR scheme, the villagers also typically occupy the land. The Group will provide seedlings and the regional authorities will provide fertiliser to the villagers.

Post-harvest, the FFB will be sold to the Group and part of the sale proceeds will be paid to the Group and the regional authorities as payment for the seedlings and fertiliser respectively. Plasma Mandiri is a scheme whereby the Group will provide the seedlings to the villagers, and the villagers will plant and maintain the plantations. Post-harvest, the FFB will be sold to the Group and part of the sale proceeds will be paid to the Group as payment for the seedlings provided. There is no governmental involvement under this scheme.

Costs incurred during development up to conversion of the oil palm plantations and temporary funding to the villagers for working capital purposes are included in other receivables in the statement of financial position. The funds received from the designated banks on behalf of villagers for the development and operations of the plantations are offset against advances under plasma program in the statement of financial position.

The development of plantations is financed by credit investment facilities granted by designated banks to the villagers through local cooperatives as the representatives of the villagers. The loan facilities are secured by the land certificates held by the villagers and corporate guarantees from the Group. The credit facility amounts and the outstanding balances of the bank loans granted by the banks to the villagers as at the end of the reporting year are as follows:

	<u>Group</u>	
	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Facility amounts	22,890	17,952
Outstanding balances	<u>15,195</u>	<u>13,325</u>

Upon maturity of the oil palm, the land will be maintained and managed by the villagers or in the future by the Group. The harvested FFB will then be sold to the Group. The villagers will repay the loan facilities from a portion of the FFB sale price. In addition to the scheme, the Group provided temporary funding to the local cooperatives for working capital purposes. The cost of development of plantations and temporary funding provided by the Group to local cooperatives as at the end of the reporting year is as below :

	<u>Group</u>	
	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
<u>Presented as other receivables:</u>		
Advances under Plasma Programme, current	7,651	9,497
Advances under Plasma Programme, non-current	<u>4,211</u>	<u>5,609</u>
Total	<u>11,862</u>	<u>15,106</u>

The advances under plasma programme that are not secured by bank facilities and to be repaid by villagers using FFB was measured by management at the end of the reporting year based on the present value of the expected net cash flows with the following significant assumptions.

- (i) Yield per hectare of oil palm trees is determined by reference to guidelines issued by the Indonesian Oil Palm Research Institute (Pusat Penelitian Kelapa Sawit), which varies with the average age of oil palm trees;
- (ii) The discount rate for 2024 is 6.59% (2023: 6.45%) per annum;
- (iii) The projected selling prices of FFB are derived from adjusting CPO prices to the FFB extraction rate (% of CPO extractable from FFB) and processing costs. The CPO prices are based on the World Bank forecasts.

The carrying value of advances under plasma programme would be affected by changes in the assumptions used.

### Relationship of unobservable inputs to carrying value:

Favourable or adverse change in discount rate will increase or decrease carrying value.

## 20. Trade and Other Payables

	<u>Group</u>		<u>Company</u>	
	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000	US\$'000	US\$'000
<b><u>Non-current</u></b>				
<b><u>Other payables :</u></b>				
Advances from customers	8,411	15,493	-	-
<b><u>Current</u></b>				
<b><u>Trade payables :</u></b>				
Outside parties and accrued liabilities	13,991	14,034 *)	-	-
Related parties	89	381	-	-
	<u>14,080</u>	<u>14,415</u>	<u>-</u>	<u>-</u>
<b><u>Other payables :</u></b>				
Advances from customers	13,326	20,365	-	-
Subsidiaries	-	-	10,372	10,109
Outside parties and accrued liabilities	7,141	13,016 *)	88	96
	<u>20,467</u>	<u>33,381</u>	<u>10,460</u>	<u>10,205</u>
	<u>34,547</u>	<u>47,796</u>	<u>10,460</u>	<u>10,205</u>
Total trade and other payables	<u>42,958</u>	<u>63,289</u>	<u>10,460</u>	<u>10,205</u>

\*) Reclassification of US\$7.7 million from other payables to trade payables for liabilities that are trade in nature.

## 21. Capital Commitments

Estimated amounts committed at the end of the reporting year for future capital expenditure but not recognised in the financial statements are as follows:

	<u>Group</u>	
	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Commitments for construction of leasehold buildings	316	1,304
Commitments for construction of CPO mill, infrastructure and purchase of plant, fixtures and equipment	<u>2,251</u>	<u>2,105</u>

## 22. Financial instruments: categories of financial assets and liabilities

The following table categorises the carrying amount of financial assets and liabilities recorded at the end of the reporting year:

	<u>Group</u>		<u>Company</u>	
	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000	US\$'000	US\$'000
<b><u>Financial assets:</u></b>				
Financial assets measured at amortised cost	30,451	18,428	35,547	37,292
Financial assets at FVTPL	<u>11,862</u>	<u>15,106</u>	<u>-</u>	<u>-</u>
	<u>42,313</u>	<u>33,534</u>	<u>35,547</u>	<u>37,292</u>
<b><u>Financial liabilities:</u></b>				
Financial liabilities measured at amortised cost	<u>213,579</u>	<u>215,927</u>	<u>10,460</u>	<u>10,205</u>

## 23. Related party transactions

The related party balances and financial guarantee, if any, are unsecured without fixed repayment terms and interest or charge unless stated otherwise.

Intragroup transactions and balances that have been eliminated in these financial statements are not disclosed as related party transactions and balances. The following are the significant related party transactions during the year:

<u>Group</u>	<u>Group</u>	
	<u>financial year ended</u>	
	<u>31 December</u>	
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
<u>Related parties:</u>		
Sales of commodities <sup>(a)</sup>	20,748	18,222
Purchase of goods <sup>(a)</sup>	(571)	-
Services received <sup>(b)</sup>	(2,023)	(2,315)
Sales and processing of EFB <sup>(b)</sup>	<u>103</u>	<u>77</u>

(a) The related party, Wilmar International Limited, has 20% equity interest in and significant influence over the Group.

(b) The related parties are companies in which certain directors of the Company have controlling interests.

## 24. Aggregate amount of Group's borrowings and debt securities

### Loans and borrowings

The Group's loans and borrowings of US\$192.4 million (2023 : S\$188.5 million) are secured by way of negative pledges on certain deposits, inventories, trade receivables, land use rights, investment property, bearer plants, property, plant and equipment and biological assets of the Group.

	<u>Group</u>	
	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	US\$'000	US\$'000
Amount due within one year		
Secured	<u>56,785</u>	<u>54,734</u>
Amount due more than one year		
Secured	<u>135,572</u>	<u>133,762</u>

The loan agreements include covenants that require the maintenance of certain financial ratios. Any non-compliance with these covenants will result in these loans becoming repayable immediately upon service of a notice by default by the lenders. As at reporting year end, the lenders have agreed to waive the compliance of all the breaches in the covenants of certain loans amounting to US\$3,712,000 (31 December 2023: US\$125,813,000).

## 25. Share capital

**(a) Details of any changes in the Company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

There have been no changes in the Company's issued share capital since 31 December 2023. The Company has no outstanding share options, outstanding convertibles, treasury shares and subsidiary holdings as at 31 December 2023 and 31 December 2024.

The Company has not granted options or shares during the financial year ended 31 December 2024.

**(b) Number of shares held as treasury shares against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer.**  
Not applicable.

**(c) To show the total number of issued shares excluding treasury shares as at the end of the current financial year.**

	<u>31 December</u>	<u>31 December</u>
	<u>2024</u>	<u>2023</u>
	Number of	Number of
	shares	shares
<u>Issued and fully paid:</u>		
At beginning and end of the year	<u>287,011,177</u>	<u>287,011,177</u>



- (d) **A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.**  
Not applicable.
- (e) **A statement showing all sales, transfers, cancellation and / or use of subsidiary holdings as at the end of the current financial period reported on.**  
Not applicable.

**26. Earnings per ordinary share of the Group for the current financial period reported on and the corresponding period of the immediately preceding financial year after deducting any provision for preference dividends**

	<u>Group</u> <u>financial year ended</u> <u>31 December</u>	
	<u>2024</u> US Cents	<u>2023</u> US Cents
Earnings (loss) per share attributable to ordinary equity holders of the Company	<u>4.16</u>	<u>(0.10)</u>
Weighted number of shares	<u>287,011,177</u>	<u>287,011,177</u>

**27. Net assets value (for the issuer and Group) per ordinary share based on issued share capital at the end of the :**  
a. **current financial period reported on; and**  
b. **immediately preceding financial year**

	<u>Group</u>		<u>Company</u>	
	<u>31 December</u> <u>2024</u> US Cents	<u>31 December</u> <u>2023</u> US Cents	<u>31 December</u> <u>2024</u> US Cents	<u>31 December</u> <u>2023</u> US Cents
Net asset value per ordinary share	14.26	10.65	20.09	21.34
Number of shares outstanding	<u>287,011,177</u>	<u>287,011,177</u>	<u>287,011,177</u>	<u>287,011,177</u>

**28. Subsequent events**

None.

**29. Other significant event**

None

## F. Other information required by Listing Rule Appendix 7.2

### 1. Review

The condensed consolidated statement of financial position of the Group as at 31 December 2024 and the related condensed consolidated profit and loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the year then ended and certain explanatory notes have not been audited or reviewed by the auditors.

### 2. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:

#### a. Updates on the efforts taken to resolve each outstanding audit issue.

Not applicable.

#### b. Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed. This is not required for any audit issue that is a material uncertainty relating to going concern.

Not applicable.

### 3. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. It must include a discussion of the following:

#### a. any significant factors that affected the turnover, costs, and earnings of the Group for the current financial period reported on, (where applicable) seasonal or cyclical factors; and

#### b. any material factors that affected the cash flow, working capital, assets or liabilities of the Group during the current financial period reported on

### Review of financial performance

#### Revenue

During FY2024, the Group's revenue increased by 13%, primarily driven by higher selling prices for Crude Palm Oil ("CPO") and Palm Kernel ("PK"). The average selling price ("ASP") of CPO in FY2024 rose to US\$785/MT, representing a 12% increase from the previous year's ASP of US\$698/MT. Similarly, the ASP of PK climbed to US\$491/MT in FY2024, up from US\$345/MT in FY2023. While the prices increases had a positive impact, they were partially offset by a decline in the sales volume for both CPO and PK. Specifically, CPO sales volume decreased slightly by 0.7% from 174,598MT in FY2023 to 173,323MT in FY2024, while PK sales volume dropped by 4%, from 35,209MT in FY2023 to 33,833MT in FY2024..

#### Cost of Sales

The cost of sales primarily includes manuring, plantation upkeep and maintenance, harvesting, overhead, and processing costs. Compared to the previous year, our cost of sales remained relatively stable. As a result, our gross profit margin improved significantly, rising from 19% to 28%, largely driven by the increase in ASP.

#### Net Profit

For FY2024, the Group reported a profit before tax of US\$22.7 million and a net profit after tax of US\$11.9 million, marking a recovery from the previous year's net loss of US\$0.3 million. This improvement was mainly driven by (i) higher revenue, as detailed above, and (ii) a gain of US\$5.9 million from the revaluation of biological assets and other receivables (as opposed to a fair value loss of US\$5.7 million in FY2023), all fuelled by the strong upward trend in CPO prices throughout FY2024.

### Review of financial position

As of 31 December 2024, the Group's total current assets increased by US\$8.9 million to US\$91.3 million, up from US\$82.4 million as of 31 December 2023. This growth was primarily driven by a US\$3.9 million increase in the value of biological assets and a US\$9.3 million rise in cash balances, reflecting the Group's improved financial performance in FY2024.

Total non-current assets decreased by US\$13.8 million to US\$197.0 million as of 31 December 2024, down from US\$210.8 million as of 31 December 2023. This decline was mainly due to (i) a US\$9.1 million forex translation loss for the land use rights, property, plant and equipment as well as bearer plants, and (ii) US\$6.8 million depreciation of mature bearer plants. The decreases were partially offset by a US\$4.0 million addition resulting from the replanting program at the Bangka plantation and new planting at the Sulawesi plantation. The foreign exchange translation loss was a direct result of the depreciation of the IDR against the USD. During FY2024, the IDR weakened by 746 points, or 5%, against the USD, falling from IDR15,416 per USD to IDR16,162 per USD.

The Group's total liabilities decreased by US\$15.3 million from US\$262.7 million as of 31 December 2023 to US\$247.4 million as of 31 December 2024. This decrease was mainly due to (i) a US\$9.3 million foreign exchange translation gain from IDR-denominated trade payables and bank borrowings, and (ii) the settlement of trade payable to suppliers and long-term advances from customers amounting to US\$17.0 million. These factors were partially offset by net additional bank borrowings of US\$12.5 million.

### Review of cash flows

Building on its positive performance in FY2024, the Group generated operating cash flow before changes in working capital of US\$48.5 million, reflecting a US\$15.3 million increase from the previous year. After accounting for trade payables and other working capital adjustments, net cash flow from operating activities amounted to US\$28.8 million. In terms of investing activities, the Group reported a net cash outflow of US\$14.2 million, primarily attributed to capital expenditures for plantation infrastructure improvements, labour housing, heavy equipment, boiler machinery overhauls, and the ongoing replanting program. Additionally, net cash used in financing activities resulted in a net cash outflow of US\$8.5 million, primarily due to interest payments.

**4. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

None.

**5. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.**

After 2024 El Nino phenomenon, palm oil production in Indonesia is expected to experience a modest increase in 2025, driven by normalised weather conditions that may enhance yields. Domestic consumption is also expected to rise, following the implementation of the mandatory B40 biodiesel program, announced by the Minister of Energy and Mineral Resources, which took effect on January 1, 2025. This policy sets the stage for the introduction of B50 biodiesel in 2026. Overall, palm oil prices are anticipated to remain positive in 2025, supported by robust demand for biodiesel.

However, geopolitical uncertainties in the Middle East, along with global trade tension, may continue to disrupt supply chains, leading to increased logistics costs and heightened commodity price volatility. The company will focus on cost management, optimizing maintenance and harvesting practices, and enhancing production yields to fully capitalize on the positive price momentum.

**6. Dividend**

**a. Current Financial Period Reported On**

Any dividend declared for the current financial period reported on?

No

**b. Corresponding Period of the Immediately Preceding Financial Year**

Any dividend declared for the Corresponding Period of the Immediately Preceding Financial Year?

No

**c. Date Payable**

Not applicable

**d. Books closure date**

Not applicable

**If no dividend has been declared (recommended), a statement to that effect.**

No dividend has been declared or recommended for FY2024 as the Group would like to conserve cash for its working capital requirements and other operational commitments.

**7. Interested person transactions**

**If the Group has obtained a general mandate from shareholders for Interested Person Transactions ("IPT"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

Name of interested person	Nature of relationship	Aggregate value of all interested person transactions during the period under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	
		FY2024	FY2024
		<u>US\$'000</u>	<u>US\$'000</u>
Wilmar Group <sup>(1)</sup> (Sales)	Controlling shareholder	-	20,748
Wilmar Group <sup>(1)</sup> (Purchase)	Controlling shareholder	-	571
PT Berkah Wahana Sukses <sup>(2)</sup> (Services received, shareholders' mandate obtained at EGM held on 26 April 2024)	Associate of Maknawi family	-	1,991
PT Energy Karya Persada	Associate of Maknawi family	103	-

<sup>(1)</sup> In respect of transactions conducted pursuant to General Mandate for transactions with Wilmar Group.

<sup>(2)</sup> In respect of transactions conducted pursuant to Specific Mandate for transactions PT Berkah Wahana Sukses.

**8. Please disclose the status on the use of proceeds raised from IPO and any offerings pursuant to Chapter 8 and whether the use of proceeds is in accordance with the stated use. Where the proceeds have been used for working capital purpose, a breakdown with specific details on how the proceeds have been applied must be disclosed.**

Not applicable.

**9. Board of Directors' assurance.**

As at the date of this announcement, the Board of Directors confirms that, to the best of their knowledge, nothing has come to the attention of the Board of Directors which may render the financial results to be false or misleading, in any material aspect pursuant to Rule 705(5) of the SGX-ST Listing Manual.

**10. Confirmation that the issuer has procured undertakings from all its directors and executive officers.**

The Company confirms it has procured the undertakings from all its Directors and executive officers as required under Rule 720(1) of the SGX-ST Listing Manual.

**11. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(3). If there are no such persons, the issuer must make an appropriate negative statement.**

Name	Age	Family Relationship with any Director, Chief Executive Officer and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties held, if any, during the year
Ajis Chandra	61	Brother-in-law of Henry Maknawi (Executive Chairman) Husband of Ratna Maknawi (Executive Vice-Chairman)	<b>Director of Subsidiaries:</b> <u>2010</u> PT Bumi Permai Sentosa  <u>2007</u> Kencana Logistics Pte. Ltd.  <u>2021</u> Sawindo Agri Pte Ltd	No change
Augyawati Joe	45	Niece of: - Henry Maknawi (Executive Chairman) - Ratna Maknawi (Executive Vice-Chairman)	<b>Director of Subsidiaries:</b> <u>2008</u> Sawindo Agri Pte. Ltd. Kencana Logistics Pte. Ltd. Kencana Plantations Pte. Ltd.	No change
Eddy Maknawi	62	Brother of Henry Maknawi (Executive Chairman) Brother of Ratna Maknawi (Executive Vice-Chairman)	<b>Head of Procurement:</b> <u>2008</u> In charge of the Group's procurement.  <b>Director of Subsidiaries:</b> <u>2017</u> PT Bumi Permai Sentosa  <u>2015</u> PT Mentari Bangun Persada PT Citra Megah Kencana  <u>2010</u> PT Sawit Permai Lestari PT Wira Palm Mandiri  <b>Commissioner of Subsidiaries:</b> <u>2017</u> PT Delta Subur Permai  <u>2010</u> PT Wira Mas Permai PT Palm Makmur Sentosa PT Langgeng Nusa Makmur PT Belitung Energy PT Agro Mas Lestari  <u>2007</u> PT Sawindo Cemerlang	Resignation from Commissioner of : 1. PT Sawit Tiara Nusa, 2. PT Loka Indah Lestari, 3. PT Karunia Sawit Permai 4. PT Wira Sawit Mandiri

**12. Disclosure pursuant to Rule 706A of the Listing Rule.**

Increase in share capital of subsidiaries

In August 2024, PT. Wira Palm Mandiri ("WPM") subscribed to an additional 40,841 shares in PT. Langgeng Nusa Makmur ("LNM") for a cash consideration of IDR 4,084,100,000. As both companies are wholly owned subsidiaries of the Group, the subscription did not alter the Company's percentage shareholding in LNM.

In October 2024, PT. Citra Megah Kencana ("CMK") subscribed to an additional 4,900 shares in PT. Karunia Sawit Permai ("KSP") through the conversion of a shareholder loan amounting to IDR 4,900,000,000. Following the conversion, CMK's shareholding in KSP increased from 98.0% to 99.9%, thereby reducing the stakes of minority shareholders PT. Sawindo Kencana ("SWK") and PT. Alamraya Kencana Mas ("AKM"). As all companies involved are wholly owned subsidiaries of the Group, the transaction did not affect the Group's overall percentage shareholding.

This increase in share capital was undertaken to strengthen the capital structure of the respective companies. The subscription was funded through the Group's internal resources and is not expected to have a material impact on the net tangible assets per share or earnings per share for the financial period ending 31 December 2024.

**BY ORDER OF THE BOARD KENCANA AGRI LIMITED**

Ratna Maknawi  
Vice Chairman and Executive Director  
28 February 2025